ADDENDUM 10-Year Update to Village of Waldo 2009 Coordination Plan

Waldo Village Board

Gary Dekker, President

Trustees

Chris Madgewick Jerry Hammarlund Mark Spitz Mike Hintz

Village Officials

Michelle Brecht, Clerk-Treasurer Bruce Neerhof, Village Administrator and Building Inspector

Plan Commission

Gary Dekker, Chairperson
Bruce Neerhof Tom Reil
Galan Gatzke Paul Wagner
Jim Parrish Jim Ziehm

Prepared with the assistance of:

UW-Extension Sheboygan County

Adopted May 14, 2018

RESOLUTION NO. 2018-01

RESOLUTION APPROVING AN AMENDMENT (10-YEAR UPDATE / ADDENDUM) TO THE COORDINATION PLAN FOR THE VILLAGE OF WALDO

WHEREAS, the Village of Waldo, pursuant to the provisions of Section 62.23 of the Wisconsin Statutes, has created a Village Plan Commission; and

WHEREAS, the Village Board adopted a coordination plan on December 14, 2009, following the required public participation; and

WHEREAS, the Village of Waldo has proposed a coordination plan addendum that will 1) update basic demographic data per the 2010 U.S. Census and similar sources; and 2) provide updated information regarding housing, transportation, utilities and community facilities, natural resources, economic data, and land use; and

WHEREAS, the Plan Commission confirms that the coordination plan, with the proposed addendum, contains all of the required elements specified in Section 66.1001(2) of the *Wisconsin Statutes* and that if there be any discrepancies between the coordination plan and the addendum, that the addendum, being newer, shall take precedence; and

WHEREAS, the Village has duly noticed and held a public hearing on the proposed amendment, following the procedures in Section 66.1001(4)(d) of the *Wisconsin Statutes* and the public participation procedures for plan amendments adopted by the Village Board.

NOW, THEREFORE, BE IT RESOLVED, that pursuant to Section 66.1001(4)(b) of the *Wisconsin Statutes*, the Village of Waldo Plan Commission hereby approves the amendment to the coordination plan in the form of an addendum to said coordination plan.

BE IT FURTHER RESOLVED that the Plan Commission does hereby recommend that the Village Board enact an Ordinance adopting the coordination plan amendment.

Adopted this 19 day of May, 2018.	
Ayes(oNoesAbsent/	
	Gary Dekker Chairnerson

ATTEST: I hereby certify that Resolution 2018-01 was adopted at a legally convened meeting of the Waldo Plan Commission held on May 14, 2018, and is duly recorded in the minutes of said meeting and has been posted pursuant to Wis. Stats., and Chapter 36, Waldo Code.

Michelle Brecht, Clerk

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ORDINANCE NO. 2018-01

AN ORDINANCE TO AMEND THE COORDINATION PLAN OF THE VILLAGE OF WALDO, SHEBOYGAN COUNTY, WISCONSIN.

The Village Board of the Village of Waldo, Sheboygan County, Wisconsin, does ordain as follows:

SECTION 1. Pursuant to sections 62.23(2) and (3) of the Wisconsin Statutes, the Village of Waldo is authorized to prepare, adopt, and amend a plan as defined in sections 66.1001(1)(a), 66.1001(2), and 66.1001(4) of the Wisconsin Statutes.

SECTION 2. The Village Board of the Village of Waldo, Wisconsin has adopted written procedures designed to foster public participation in every stage of the preparation of a coordination plan as required by section 66.1001(4)(a) of the Wisconsin Statutes.

SECTION 3. The Plan Commission of the Village of Waldo, by a majority vote of the entire commission recorded in its official minutes, has adopted a resolution recommending to the Village Board an amendment to the document entitled "WALDO 2009 COORDINATION PLAN." Said amendment is entitled "ADDENDUM, 10-YEAR UPDATE" and is consistent with all of the elements of the aforementioned PLAN, as specified in section 66.1001(2) of the Wisconsin Statutes, and with the actions and procedures specified in section 66.1001(3) of the Wisconsin Statutes. Where there are discrepancies between said ADDENDUM and the PLAN, the ADDENDUM, being newer, shall take precedence.

SECTION 4. The Village has held at least one public hearing on this ordinance, in compliance with the requirements of section 66.1001(4)(d) of the Wisconsin Statutes.

SECTION 5. The Village Board of the Village of Waldo, Wisconsin, does, by the enactment of this ordinance, formally amend the document entitled "2009 COORDINATION PLAN," pursuant to section 66.1001(4)(c) of the Wisconsin Statutes.

SECTION 6. This ordinance shall take effect upon passage by a majority vote of the members-elect of the Village Board and publication/posting as required by law.

ADOPTED this / day of /// , 2018. Village President, Gary Dekker

(Published/Posted): May 18, 7618

(Approved, Vetoed): Approved

ATTEST: I hereby certify that Ordinance 2018-01 was adopted at a legally convened meeting of the Waldo Village Board held on May 14, 2018, and is duly recorded in the minutes of said meeting and has been posted pursuant to Wis. Stats., and Chapter 36, Waldo Code.

Attest: Wichelle Brecht
Village Clerk, Michelle Brecht

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INTRODUCTION

PURPOSE OF 10-YEAR UPDATE

The Village of Waldo 2009 Coordination Plan was adopted as an ordinance on December 14, 2009 by the Waldo Village Board. For the majority of the years since then, growth and development was impacted by the slow recovery from the "Great Recession" of 2007 - 2009. Consequently, changes in population and land use have been minimal.

Nevertheless, since 2009 there has been a new U.S. Census (2010), plans and studies have been completed for the Waldo Pond and dam, and park upgrades have occurred, among other changes.

The purpose of this 10-year update, therefore, is to 1) incorporate new information into the Plan document, 2) identify recommendations within the 2009 Plan that have been achieved, and 3) fulfill the statutory requirement stated below.

State Planning Law

Wisconsin State Statute 66.1001(2)(i) states: *Implementation element*. A compilation of programs and specific actions to be completed in a stated sequence, including proposed changes to any applicable zoning ordinances, official maps, or subdivision ordinances, to implement the objectives, policies, plans and programs contained in pars. (a) to (h). The element shall describe how each of the elements of the comprehensive plan will be integrated and made consistent with the other elements of the comprehensive plan, and shall include a mechanism to measure the local governmental unit's progress toward achieving all aspects of the comprehensive plan. The element shall include a process for updating the comprehensive plan. A comprehensive plan under this subsection shall be updated no less than once every 10 years. [emphasis added]

WHY AN ADDENDUM FORMAT?

One of the standard methods of updating a plan involves updating the entire document, from the first page to the last. For the Village of Waldo that would entail making changes to dates, wording, typos, and references within 92 pages of narrative text, plus appendixes. Approximately 26 tables would have to be updated with more recent Census data or other data. Roughly 5 maps would need review and possible revisions. Most notably, 6 issues, 5 opportunities, 19 goals, 22 objectives, 58 policies, 19 programs, 2 vision statements, and 10 strengths/weaknesses would have to be reviewed to determine whether they are still relevant.

Many of the items listed above were included in the Plan to satisfy statutory requirements rather than because they were related to critical issues. A substantial amount of time was spent compiling and reviewing this non-critical information. The Village believes its limited resources are now better spent on focusing solely on the most relevant updates. A separate addendum accomplishes this better than trying to revise a large plan document.

Further, a separate addendum allows interested parties to access updated information in a concise and stand-alone format.

Coordination Plan Internal Consistency

If any inconsistency between this Addendum and the 2009 Coordination Plan is found, this Addendum shall take precedence.

PUBLIC PARTICIPATION

The Village adopted a Public Participation Plan (PPP) by resolution in 2017 for this update effort.

VISION

"We envision Waldo as a small village surrounded by a predominantly open space/agricultural area. Waldo residents value a small town, neighborly atmosphere. We seek continued quality basic services, partnering with surrounding communities when beneficial."



Waldo Mill Pond, looking north

BASIC INFORMATION & DATA FOR 2018

There is a basic core of information that should be regularly updated regardless of priorities. These updates are included in the Basic Information & Data Chapter. (Note: Although the Census Bureau's American Community Survey (ACS) contains more recent data than the 2010 Census, the small sampling size for a village like Waldo renders the data unreliable. Therefore, ACS data is not used in this update.)

POPULATION CHARACTERISTICS

Historical Population Change

Waldo's growth from 1940 - 2000 was somewhat less than two of the other three comparable villages in the County, as well as Sheboygan County overall. However, its 11 percent gain from 2000 to 2010 easily outpaced the County overall and topped the two villages it had been trailing.

Table 1.1 – Historical Population Levels, Waldo & Selected Areas, 1940-2010

Year	Village of Adell	Village of Cascade	Village of Glenbeulah	Village of Waldo	Sheboygan County
1940	313	358	357	324	76,221
1950	366	403	384	367	80,631
1960	398	449	428	403	86,494
1970	380	603	496	408	96,660
1980	545	615	423	416	100,935
1990	510	620	386	442	103,877
2000	517	666	378	450	112,656
2010	516	709	463	503	115,507
Growth 1940- 2000	65%	86%	6%	39%	48%
Growth 2000- 2010	0%	6%	22%	11%	2%

Source: U.S. Census Bureau

For the period **2010 to 2017**, however, Waldo's population, like most other villages in the County, declined slightly, from 503 to 495 (Wisconsin Department of Administration 1/1/2017 estimate).

Population and Housing Density

An analysis of Table 1.2 shows that the Village of Waldo has the second lowest density of people and houses compared to other villages in the County. This can be interpreted in at least two ways. It could be said that a village with lower density has a good portion of open space for its residents to enjoy. Or it's possible that development in such a village does not use land as efficiently as it could.

(For additional comparison's sake, note that the City of Sheboygan has a population density of 3,528 and a housing density of 1,599. At the other extreme, the Town of Russell—home to the Sheboygan Marsh—has a population density of 16 and a housing density of 7.)

Table 1.2: Density, Villages in Sheboygan County, 2010

	Average per Square Mile of Land			
Village	Population Density	Housing Unit Density		
Adell	921	400		
Cascade	875	359		
Cedar Grove	987	412		
Elkhart Lake	756	552		
Glenbeulah	681	300		
Howards Grove	1,380	552		
Kohler	392	161		
Oostburg	1,481	592		
Random Lake	1,181	533		
Waldo	535	222		

Data source: Wisconsin: 2010, Population and Housing Unit Counts; U.S. Department of Commerce

Residents 60 Years of Age or Older

In most places, the percentage of residents 60 years of age and older has increased far faster than the population as a whole.

In raw numbers there are more older residents in cities, but there has been a large percentage of increase in towns and villages—which may not be as prepared to handle an aged population. Although, as shown by Table 1.3, the Village of Waldo has not experienced as dramatic of an increase as other villages, this trend should still be considered when planning for the future needs of the Village, especially since the increase has been substantial in the surrounding Town of Lyndon. For example, residents in towns and villages often must drive several miles to larger grocery stores, major health care facilities, and so forth, and this typically becomes more challenging as people age.

Table 1.3: Number of Residents 60+ Years of Age, Waldo & Selected Areas

Geographic Area	1980	1990	2000	2010	Change 1980-2010
Village of Waldo	70	54	67	80	10 (14%)
Town of Lyndon	170	192	230	338	168 (99%)
Average of all villages in Sheboygan County	178	197	240	302	124 (70%)
Average of all cities in Sheboygan County	4,136	4,401	4,222	4,327	191 (5%)

Data source: U.S. Bureau of the Census

HOUSING INVENTORY

Total Housing Units

The total number of housing units in Waldo increased by a substantially higher percentage than the Village's population did during the period. This was likely due to the nationwide demographic trend of smaller families and decreasing size in the number of persons per household, meaning that more homes are needed to house the same number of people.

Waldo's 39 percent increase was on the low end when compared to the other villages in Sheboygan County. The surrounding Town of Lyndon added 246 housing units during the period, an increase of 55 percent.

Table 2.1: Total Housing Units, 1980-2010, Villages in Sheboygan County

	,, - -					
Village	1980	1990	2000	2010	Change 1980-2010	
Adell	189	188	218	224	19%	
Cascade	214	212	272	291	36%	
Cedar Grove	519	550	719	881	70%	
Elkhart Lake	401	516	596	706	76%	
Glenbeulah	143	141	168	204	43%	
Howards Grove	601	813	1,018	1,276	112%	
Kohler	569	688	791	871	53%	
Oostburg	574	704	997	1,154	101%	
Random Lake	472	585	660	720	53%	
Waldo	150	163	181	209	39%	

Data source: U.S. Bureau of the Census

Housing Occupancy and Tenure

The percentages of owner versus renter-occupied housing in Waldo is virtually the same as the average for villages in Sheboygan County. The percentage of vacant housing is much less than elsewhere. Waldo is not a resort community, so it is not surprising that there is no seasonal housing.

Table 2.2: Housing Occupancy & Tenure, 2000 & 2010, Waldo & Average Village

	_	ldo 00	Waldo 2010		Village ¹ Average 2000		Village ¹ Average 2010	
Units	Number	Percent	Number	Percent	Number	Percent	Number	Percent
Occupied	169	97%	197	94%	567	94%	640	91%
Owner	132	78%	156	79%	448	79%	514	80%
Renter	37	22%	41	21%	119	21%	126	20%
Vacant	5	2.8%	12	5.7%	17	2.8%	33	4.7%
Seasonal, Occasional Use	0	0.0%	0	0.0%	22	3.6%	31	4.4%

Data source: U.S. Census Bureau, DP-1

Housing Market

A comparison of the most recent subdivisions platted in Waldo, Glenbeulah, and Adell gives the impression at first glance that the market for new housing in Waldo and Adell has been substantially worse than the market for such housing in the similarly sized village of Glenbeulah.

Table 2.3: Development of Recent Subdivisions, Waldo, Adell, and Glenbeulah

Name of Subdivision, Location, and Year Platted	Number of Lots	Number of Lots Developed
Nature's Ridge, Adell, 2006	38	2
Hunter's Grove, Waldo, 2007	30	1
Kettle Moraine Highlands 1st Addn, Glenbeulah, 2004	26	16
Kettle Moraine Highlands, 2nd Addn, Glenbeulah, 2005	12	6

Data source: Sheboygan County

It is important to take into consideration, however, that Glenbeulah's Kettle Moraine Highlands Additions (2004-05) had two years to sell and develop lots prior to the "Great Recession"—an advantage the subdivisions in Waldo and Adell did not have. Between 2008 and 2016, on the other hand, only two homes were built in Glenbeulah's Kettle Moraine Highlands.

¹Average of all villages in Sheboygan County except for Waldo

Age of Housing

Although Waldo has a bit higher percentage of new housing compared to other villages in the County, it also has a much higher percentage of older housing. Consequently, a higher percentage of homes in Waldo may be more likely to need remodeling now and in the future.

Table 2.4: Year Structure Built, Waldo and Average Village in Sheboygan County

Year Structure Built	Number of Units in Waldo	% of Waldo Housing Stock	% of Housing Stock in Average Village ¹
April 2000 to March 2010	34	18%	14%
1990 to March 2000	16	9%	17%
1980 to 1989	6	3%	11%
1970 to 1979	16	9%	13%
1960 to 1969	8	4%	7%
1940 to 1959	16	9%	13%
1939 or earlier	89	48%	25%

Data source: U.S. Census Bureau, 2000 and 2010, DP-1 and Grota Appraisals

Housing Permits

Although new construction in the Village—like just about everywhere in Sheboygan County—has been very slow since 2005, there has been a significant amount of remodeling done to maintain the overall quality of the housing stock. In fact, upwards of 43% of the housing units in Waldo have taken out permits for remodeling during the period.

Table 2.5 – Total Housing Permits Issued 2011-2016, Waldo and Adell

Year	Waldo New Construction	Waldo Remodeling	Adell New Construction	Adell Remodeling
2011	0	11	0	12
2012	0	12	2	15
2013	0	13	0	2
2014	1	3	0	2
2015	1	15	0	8
2016	0	20	0	8
Total	2	74	2	47
Average/Yr.	0.3	12.3	0.3	7.8

Sources: Village of Adell and Village of Waldo. Remodeling includes roof, flooring, garage, siding, general, waterproofing, addition, windows, electrical upgrade, bath and kitchen remodel.

¹Average of all villages in Sheboygan County except for Waldo

TRANSPORTATION

Condition of the Village Street System

The Village of Waldo has 3.9 miles of roads, 3.6 miles of which are village streets and 0.3 miles are County roads. Based on data in the Pavement Surface Evaluation and Rating (PASER) system as of 2016, of the 3.6 miles of village streets, 0.18 miles (5.0 percent) were rated as "Poor" or worse—a moderate percentage compared with other Sheboygan County villages.

Table 3.1: Percentage of Pavement Rated Poor or Worse, Villages in Sheboygan County, as of January 1, 2017

Village	Miles	Percentage of Local Streets Rated "Poor" or Worse	Village	Miles	Percentage of Local Streets Rated "Poor" or Worse
Adell	2.26	8.9%	Howards Grove	16.51	1.9%
Cascade	3.60	0.0%	Kohler	18.91	0.0%
Cedar Grove	10.30	4.6%	Oostburg	17.12	7.1%
Elkhart Lake	6.14	0.0%	Random Lake	11.20	2.6%
Glenbeulah	3.00	24.7%	Waldo	3.60	5.0%

Data source: Wisconsin Department of Transportation - Wisconsin Information System for Local Roads.

Funding for Village Streets

The cost of constructing, maintaining and operating roads under local jurisdiction is defrayed through the provision of General Transportation Aids, which are distributed to all Wisconsin villages through a highway aids formula administered by the Wisconsin Department of Transportation. Aids for villages, as well as all other local units of government and counties, are derived primarily from motor fuel taxes and vehicle registration fees. Beginning in 2017, the Village of Waldo has also begun sharing in an annual portion (+/- \$5,347) of the newly adopted Sheboygan County sales tax revenue, which must be used for transportation projects.

Table 3.2: Road Maintenance & Construction Expenditures, 2012-2015, Waldo

Year	Roadway Maintenance and Construction Expenditures	Percent Change from Prior Year	State Highway Aids	Percent Change from Prior Year
2013	\$31,600	- 10%	\$7,600	- 5%
2014	\$103,600	+ 228%	\$7,600	0%
2015	\$79,900	- 23%	\$7,900	+ 4%
2016	\$30,119	- 62%	\$8,115	+ 3%
2017	\$30,703	+ 2%	\$9,057	+ 12%

Data source: Village of Waldo and Wisconsin Department of Revenue, County and Municipal Revenues and Expenditures.

Sheboygan County Non-Motorized Transportation Pilot Program (NMTPP) Bicycle and Pedestrian Transportation Planning

Sheboygan County was selected to be one of four counties or metropolitan areas in the United States to participate in a Non-Motorized Transportation Pilot Program (NMTPP) as the result of the federal SAFETEA-LU act in 2005. As one of the four pilot communities, Sheboygan County was eligible for NMTPP funding to build bicycle and pedestrian facilities during federal fiscal years 2006 through 2009.

Recommendations

Village officials provided input on local network priorities. Sheboygan County adopted the *Sheboygan County Pedestrian & Bicycle Comprehensive Plan 2035* in 2007. The Plan recommended the following improvements within Waldo:

Table 3.3: Pedestrian/Bicycle Facilities Recommended within Waldo

Mid-Term Facility	Location	Status
Bicycle Lane	E. 1 st St./STH 28/CTH V from eastern Village Limits to western Village Limits	Unbuilt
Bicycle Lane	Blueberry Lane from northern Village Limits to STH 28	
Long Torm English		
Long-Term Facility		
Sidewalks	Missing sidewalk connections on STH 28	Ongoing

Source: Village of Waldo and Sheboygan County Pedestrian & Bicycle Comprehensive Plan 2035.

"Areas of Concern" identified in the Sheboygan County Pedestrian & Bicycle Comprehensive Plan 2035 target locations such as intersections where multiple crashes, speed, site distance, and/or the amount of traffic are problematic. The following AOC was identified for Waldo:

Crossing on 1st St./STH 28/CTH V at STH 57 – High speed, poor markings, and barrier for safe crossings.

State Projects

The Wisconsin Department of Transportation's 2018-2023 Six Year Highway Program does not identify any projects in the Waldo area.

UTILITIES AND COMMUNITY FACILITIES

Public Water

Due to slower than expected growth, the Village no longer anticipates adding a second well to the water supply by 2019, nor are there any plans to construct a new, larger water tower by 2019.

Sanitary Sewer Service

In 2012 a new wastewater treatment plant with a capacity of 800 population equivalent was constructed. The new recirculating sand filter plant meets all WDNR limits. The plant conducted a successful pilot study for future phosphorus removal in 2016 that was approved by the WDNR.

Onion River (Waldo Mill Pond) Dam

The Onion River Dam was originally built in 1856 to provide water power for a feed mill, a purpose it served until the 1950's. The dam created an impoundment—the Waldo Mill Pond—that today provides recreational opportunities and adds aesthetic value to the Village. The dam also helps govern water flows by collecting storm runoff and releasing it at a more uniform rate downstream and provides aeration for waters downstream. Ownership of the dam resides with the Village of Waldo.



According to the *Operation, Inspection and Maintenance Manual for the Onion River Dam (2013),* "The Onion River Dam is routinely observed on a weekly basis from April through September and is subject to a more thorough inspection once each year to observe the known problem areas and watch for the development of new ones. More thorough inspections will also occur after high flow conditions in which the lake drain is opened."

It should also be noted that the 2013 Manual advises, "An intentional winter drawdown has never been performed on the Onion River Dam and should be avoided as it exposes the concrete structure of the dam to the possibility of damage by freeze/thaw cycles that could work to expand any cracks in the structure. A continuous flow of water over the spillway during freezing conditions is desirable."

In 2011 a drawdown and dam inspection by Patrick Engineering took place. No major issues were found, except for the need to repair the drain gate. It was recommended that minor defects continue to be monitored. However, a 2014 failure analysis study by Ayres & Associates, a consultant hired by the Village, classified the dam as slightly above "significant risk." (There are three classifications possible: high risk, significant risk, and low risk.) To lower the risk, the report advises increasing the capacity and spillway.

The WDNR had previously advised the Village to build up the berm with clay, and efforts have been ongoing to do so. In light of the 2014 failure analysis, building up the berm is consistent with the recommendations of the Ayres report.

Telecommunications Facilities

Telephone services have multiple providers including Verizon North, Excel.net, Sprint, Boost Mobile, AT&T, US Cellular, Vonage and cable. Verizon North and Excel.net both have antennas on the Waldo water tower to enable better service. Internet service is also available through cable and satellite providers. Fiber optic service is not currently available in the Village. Services are deemed adequate at this time.

Emergency Services

The Waldo Fire Department, a volunteer department with about 30 active members, serves the Village of Waldo, and portions of the towns of Lyndon and Lima. The Fire Department holds a Public Protection Classification of 5 for the Village of Waldo. This a very high rating for a volunteer department and helps to keep property insurance premiums low for Village residents. A new engine is being designed by members of the department and may be in service by the end of 2018. The Fire Department is looking to replace its current SCBAs (Self Contained Breathing Apparatus) in the next few years.

NATURAL RESOURCES

Emerald Ash Borer

The most serious threat to a community's trees to arise in the last few years is the emerald ash borer. This pest is 100 percent fatal to native ash trees of any size, any age, healthy or unhealthy and it is estimated that more than 50 million ash trees are dead or dying in the Midwest because of this insect. Infested trees gradually die over a 2-4 year period.

Sheboygan County has been under an emerald ash borer quarantine since 2008. Since then infestations have been detected in every town, village, and city in Sheboygan County except for the Town of Sheboygan.



EAB photo: Wisconsin DATCP

According to the *Emerald Ash Borer Resource Management Guide for Sheboygan County Communities*, in 2009 a tree inventory was conducted of public street trees and park trees in high use areas. (The inventory did not include public passive park and recreation spaces such as natural and wood areas.) This inventory lists 15 ash trees for Waldo, all of them located in either Village Park or Mill Pond Park. All were listed as being in good condition.

Emerald ash borer was confirmed in Waldo on February 22, 2017. For more information, see the state's official emerald ash borer website:

http://datcpservices.wisconsin.gov/eab/index.jsp

Waldo Mill Pond

The Waldo Mill Pond is classified as an impoundment, a man-made lake or reservoir usually characterized by stream inflow and always by a stream outlet. In addition to stream inflow, impoundments are also fed by precipitation and groundwater.

Because the inflow stream of an impoundment is slowed by a dam, many of the sediments, which may include fine soil particles, nutrients like phosphorus, and contaminants that have entered the stream upstream from the impoundment and have been carried along by the relatively rapid stream flow, settle to the bottom when the stream enters the impoundment. This leads to 1) premature filling in of the bottom of the impoundment with sediment, 2) high levels of nutrients that often promote excess plant growth, and 3) a concentration of contaminants that may be harmful to fish and wildlife.

These issues are explored in the *Management Plan for Waldo Mill Pond (2016)*, written by UW-Extension Sheboygan County by request of the Waldo Pond Improvement Association and reviewed by the Village Board. The Plan contains a variety of recommendations that the Association will consider exploring in the near future.

Floodplain

The Village considers the official floodplain map from FEMA and Bay-Lake Regional Planning Commission to be inaccurate, and is seeking a letter of map revision to correct it. The Village is still waiting on the FEMA report. In the interim, the Village contracted with Ayers Associates to produce a floodplain map and Dam Failure Analysis. The Village maintains an Emergency Action Plan for the Onion River Dam (Waldo Dam). See Appendix A for a copy of the flood plain map.

ECONOMIC INFORMATION AND DATA

Economic Development Programs and Resources

This section briefly updates some of the programs and resources available to the Village of Waldo's residents and businesses that are designed to help grow the local economy through business development, recruitment, and expansion efforts.

Wisconsin Small Business Development Center at UW-Green Bay

The Wisconsin Small Business Development Center is a statewide network supporting entrepreneurs and business owners through no-cost, confidential consulting and targeted educational programs. Regional SBDC experts facilitate improvement and growth for small and emerging mid-size companies and help launch successful new enterprises. (www.wisconsinsbdc.org)

County Economic Development Officials/Contacts

Sheboygan County has a County Economic Development Corporation (www.sheboygan.countyedc.com) and a Chamber of Commerce (www.sheboygan.org) that assists with the community economic development needs of area towns, villages, and cities.

Community Finances

A community must be aware of its ability to generate sufficient public revenues to provide the types and levels of services expected by its citizens. Table 6.10a provides a recent history of the taxes levied and general revenues in the Village of Waldo. Overall, the total general revenues available for funding municipal services in Waldo increased 1.5 percent during the period from 2014 through 2016.

Table 6.10a: Recent History of Property Taxes Levied & General Revenues, Waldo

Year Levied	Village Share of Total Property Tax	Total General Revenues	Percent Change of Total General Revenues from Prior Year
2014	\$192,400	\$291,694	- 15.4%
2015	\$192,400	\$295,618	+ 1.3%
2016	\$191,600	\$296,166	+ 0.19%

Data source: Village of Waldo

Table 6.11a: Recent History of Full Value and Public Indebtedness, Waldo

Year	Full Value	Debt Limit (5% of Full Value)	Total General Obligation Debt	Debt Margin
2014	\$28,084,100	\$1,404,205	\$915,300	\$488,905
2015	\$29,875,700	\$1,493,785	\$845,900	\$647,885
2016	\$29,803,400	\$1,490,170	\$774,484	\$715,686

Data source: Village of Waldo

As shown in Table 6.11a, the full equalized value of property within Waldo increased 6.1 percent for the period 2015 to 2017.

The ability to finance community projects is measured in general obligation debt capacity. According to the Wisconsin Constitution, there are limits on how much a municipality may borrow. Municipalities are limited to an amount equal to 5 percent of the equalized value, or full value, of the unit of government. As indicated by Table 6.11a, the Village of Waldo's total general obligation debt as of December 31, 2016 was \$774,484, which was 2.6 percent of its full value, and 52 percent of the \$1,490,170 it could legally borrow.

Waldo's debt decreased from 2014 to 2016, putting its debt total just slightly above the statewide average for villages. The per capita debt for Waldo was \$1,565 at the end of 2016—slightly lower than the statewide per capita debt for villages.

Conservative borrowing is a sound and legitimate financial strategy. However, it should also be noted that villages do have the capacity to more assertively invest in themselves by taking advantage of their substantial debt margin to upgrade local infrastructure, provide additional services, or create improvement programs.

Local Labor Force Characteristics

90.3% of the Village's workforce had a high school diploma or higher in 2000 (84.4% for Sheboygan County overall) and 10.1% had a bachelor's degree or higher in 2000 (17.9% for Sheboygan County overall). More recent reliable data is not available.

LAND USE

Table 8.1: Village of Waldo Land Use Amounts and Intensity, 2018

Land Use Type	Acres and % of Total Land in 2017 ¹	
Residential	76.3	11.6%
Commercial	16.4	2.5%
Industrial	14.6	2.2%
Transportation	41.1	6.3%
Communication / Utilities	1.5	0.2%
Institutional / Governmental	8.8	1.3%
Outdoor Recreation	9.6	1.5%
Agricultural / Open Space	321.9	49.0%
Natural Areas	137.2	20.9%
Water Features	29.2	4.4%

¹Land use inventory initially created by Bay-Lake Regional Planning Commission. Updated by UW-Extension Sheboygan County using aerial photography and local input from Village of Waldo.

Table 8.2: Existing Land Use, Acres per Resident, 2018

Land Use Category	Acres per Resident, 2017, Waldo	Acres per Resident, 2017, Adell	Acres per Resident, 2017, Glenbeulah
Residential	0.15	0.25	0.19
Commercial	0.03	0.01	0.01
Industrial	0.03	0.05	0.01
Outdoor Recreation	0.02	0.01	0.02
Agriculture / Open / Natural Areas	0.93	0.41	0.66

Table 8.2 is intended to indicate whether any category of land use is either over-abundant or insufficient in the Village of Waldo compared with what is considered "normal." It would appear that Waldo's proportions are slightly greater than average for commercial and industrial. As long as these uses are not so intense as to have a negative impact, this can be a positive for the Village. At the same time, there is more recreational land and natural area per person in Waldo. There is also more agricultural land, which typically helps provide flexibility for future development.

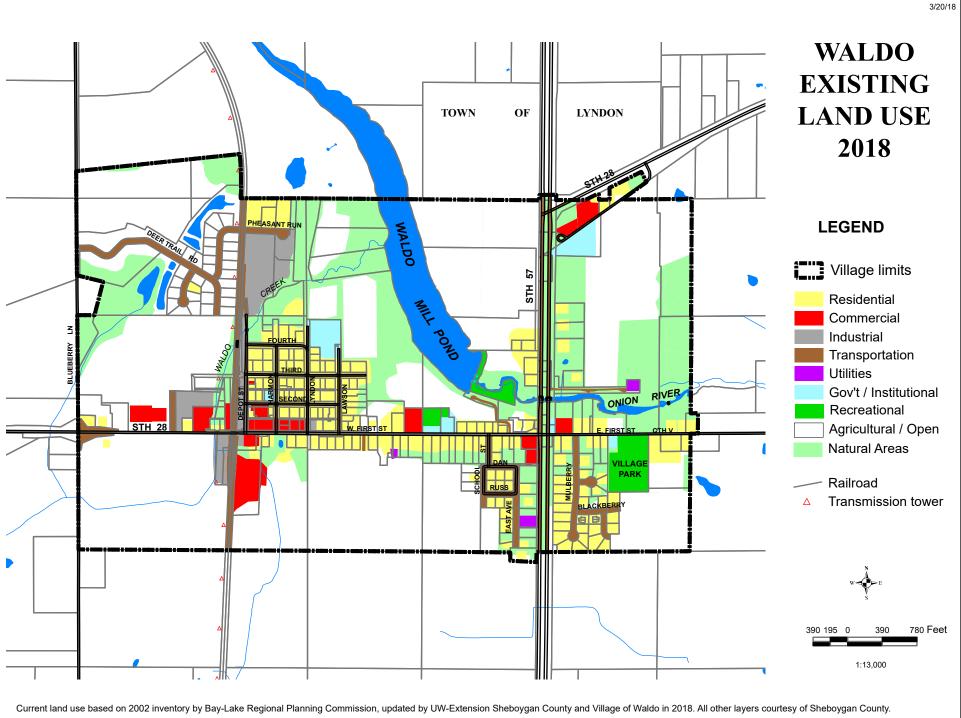
Table 8.3: Village of Waldo Potential Land Use Allocations, 2028

Land Use Type	Potential Acres Allocated for 2028	
Residential	28	
Commercial	1	
Commercial and/or Industrial	88	
Natural Areas	10	

Potential land use allocations were determined by a two-step process. At a Village Plan Commission meeting in January of 2018 local officials worked with UW-Extension Sheboygan County to draft a preliminary Potential Land Use Map based on available undeveloped lands, existing infrastructure, adjacent land uses, road access, and other local knowledge.

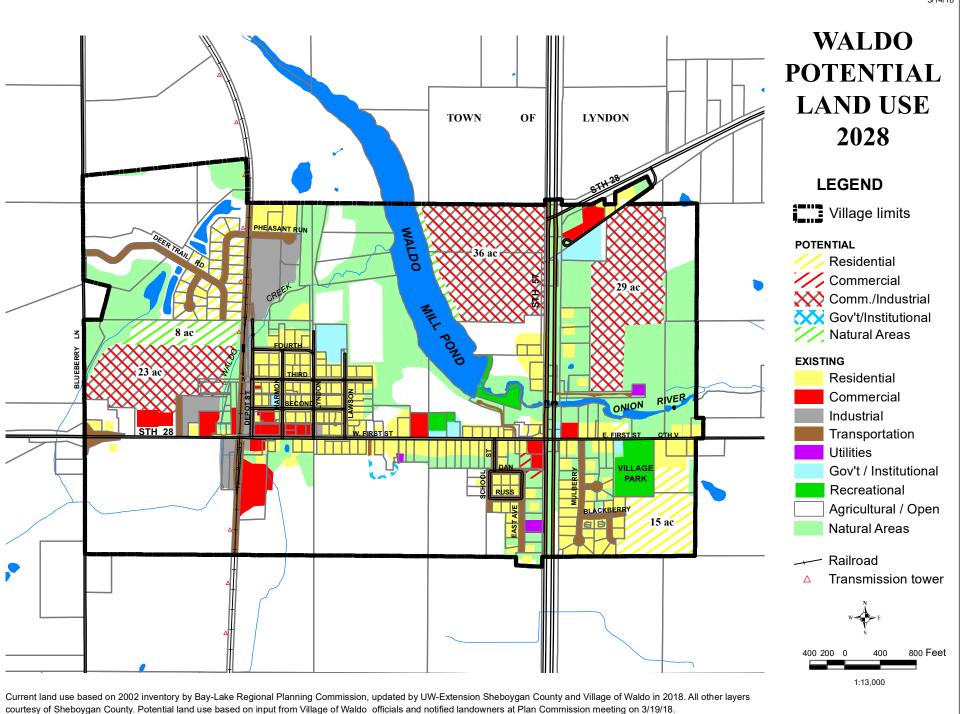
Several landowners of major tracts of undeveloped lands that had been identified in the January meeting were then invited to a Plan Commission meeting in March to provide feedback. Adjustments were subsequently made to the preliminary Potential Land Use Map based on this feedback, and a final draft was readied for the public hearing for the 10-Year Update Addendum in May.





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IMPLEMENTATION

An effective strategy for implementing a plan involves categorizing recommended programs and actions by who is the entity responsible for initiating the activities and when the activities would best be addressed. There were numerous "implementation activities" listed throughout the 2009 Coordination Plan in the form of goals, objectives, policies, and programs, as well as the seven implementation steps listed on pages 9-1 and 9-2 of the Plan—however, except for two activities on page 5-1 no schedule or time table was included to indicate when any implementation would occur.

That said, it would seem that the following implementation activities have either been 1) accomplished, 2) are ongoing, or 3) are worthy of attention in the near future:

Implementation Activity	Date / Duration
Network with nearby units of government to create mutually beneficial service agreements and coordinate future planning efforts.	Ongoing ✓
Attempt to ease or reduce municipal cost by procuring services from another jurisdiction or selling existing services. However, never release the powers given to the Village of Waldo Board of Trustees under the Constitution of the United States, the Constitution of the State of Wisconsin and the Village of Waldo Code	Ongoing ✓
Request plans and information to open channels of communication and allow nearby jurisdictions to receive Waldo's legal notices, practicing early notification.	Ongoing ✓
Establish an official website for the Village and its activities.	✓
NEW: Maintain an official website for the Village and its activities.	Ongoing
Coordinate with local and area economic development organizations for assistance in applying for funding from local, state, and federal government entities.	Ongoing ✓
Develop a Capital Improvements Plan to prioritize Village needs.	✓
Review, amend, and administer the Waldo Zoning Ordinance by creating a new official zoning map based upon the land use plan contained herein.	2018
Utilize the patterns presented on the Land Use Maps as a guide for development.	Ongoing
Enforce residential codes and building ordinances to ensure that properties are well maintained.	Ongoing ✓
Regularly monitor the quality and quantity of water pumped by the Village's well and continue work toward a second Village well.	✓ Well monitored per WDNR regulations. No current plans for a second well.

Implementation Activity (cont.)	Date / Duration
The USDA Rural Development's Water and Wastewater Grant and Loan Program is available to assist cities, villages, tribes, sanitary districts, and towns in rural areas with a population up to 10,000. The program provides loans and grants to construct, improve, or modify municipal drinking water and wastewater systems, storm sewers, and solid waste disposal facilities. Continue to work with these programs to help fund the water and wastewater updates needed.	✓ Village maintains membership with WRWA even after the Treatment plant project was completed.
Update the access road to the pond.	✓
Develop employee job descriptions, employee handbook and other services and benefits as necessary.	2019 (Employee benefits not currently provided)
Develop an educational program for Village Board members to learn existing and new regulations.	All new Board members encouraged to attend at least one training session provided by the League of Municipalities, in particular the Gov. 101 class.
Re-organize the Board of Appeals to meet State requirements. The Board of Appeals shall consist of only one Village Board member and/or one Plan Commission member with at least three citizen members as a standing committee.	✓
Require each Village trustee and the Village president shall read and familiarize themselves with the Village ordinances within one month of their election or re-election to office.	This is encouraged and is easier to access via the online version of the Waldo CODE.
Require at least one Village officer (president, trustee, clerk or treasurer) be trained and proficient in writing effective grant applications to better enable the Village to avail itself of any grant opportunities for which it qualifies.	Not yet, but the Clerk recently wrote & applied for Lowe's Community Improvement Grant on behalf of Park needs.
Distribute more information in advance of board meeting so trustees are better informed of the issues to be considered, and the state statutes and local ordinances that may affect their decisions.	√
Provide more specific information in the meeting agendas to better apprise the public of all matters to be discussed or acted upon by the board at any given meeting.	✓

Implementation Activity (cont.)	Date / Duration
A more formal meeting structure should be adopted to keep meetings focused on the agenda items, to help avoid discussions that stray beyond those items that have been properly posted, and to project a more professional image.	✓
Require that the Waldo Water & Sewer Utility adopt a formal budget each year to better manage its operation and finances.	✓
Consider changes to the zoning ordinance to add requirements for commercial and/or industrial properties to be buffered from residential areas through the use of trees, shrubs, berms or other natural barriers to help shield residential areas from noises or unpleasant views.	✓ (Example: barrier wall and shrubbery provided at the new Ferrell Gas location.)
Make better efforts to monitor construction activities within the Village and to strictly enforce the zoning ordinance to help prevent undesirable development from taking place.	✓ With a local Building Inspector, this is being done.
Immediately begin investigating possible state and federal resources that may be available to aid the Village with any costs associated with the evaluation, repair or replacement of the Depot Street Bridge.	Depot Bridge was replaced in 2015; road surface was completed in 2016.
Commission an engineering study to assess the condition of the Depot Street bridge.	✓
Create an awareness, through advertising, personal contact, or a Village website, of the opportunities that exist in Waldo.	Ongoing ✓
Actively work with potential commercial/industrial developers to identify and seek out any financial aids that may be available to facilitate such development.	Ongoing
Prior to approving any zoning, conditional use, or variance change the proposed change should be reviewed with the Comprehensive Plan and overall vision.	Ongoing

With the adoption of this 2019 Addendum, the following changes are made regarding the implementation of the 2009 Coordination Plan.

Page 2-5:

"Given the rural nature of Waldo, when and where desirable, Waldo would require additional water and wastewater systems. Growth can be accommodated since the Village Utility is currently planning a new wastewater treatment facility with capacity for 4,500 800 residents."

Page 3-1:

"All secondary streets are in need of a seal coat application in the near future for proper maintenance." Additional crack filling occurred in the fall of 2017. Streets will need a milling and overlay in the next 7-15 years.

Page 4-2:

"The water system that services Village residents is adequate at this time. In the near future the Village will need to upgrade the water tower capacity and locate and drill a second well." The water tower is scheduled to be repainted in 2021.

"The wastewater treatment plant was built in the early 1960's. The Village Utility has completed a facility plan to upgrade the plant. The facility plan is recommending the construction of a pond system. The new facility must be completed by September 30, 2010."

Page 4-3

"After a Plan Commission recommendation, the Village Board will base its decisions in light of the information contained in the comprehensive coordination plan to ensure consistency and compliance."

Page 4-3

"Waldo contracts out to private firms for the services of attorney, assessor, building inspector and engineer." The building inspector is an employee of the Village and is paid a percentage of the income derived from building permits.

Page 4-5

"The Village has plans to improve the parking area on the east side of the building [Village Hall] to provide better handicap parking plus some additional parking." The current plans are to make the Village Hall and parking ADA compliant in 2019.

Page 4-6

"Over the next five 7-15 years the main streets in the Village will need resurfacing."

Page 4-9

"This is not expected to change over the course of the comprehensive coordination plan."

Page 8-1

"Prior to approving any zoning, conditional use, or variance change, the proposed change should be reviewed with the Comprehensive Coordination Plan and overall vision."

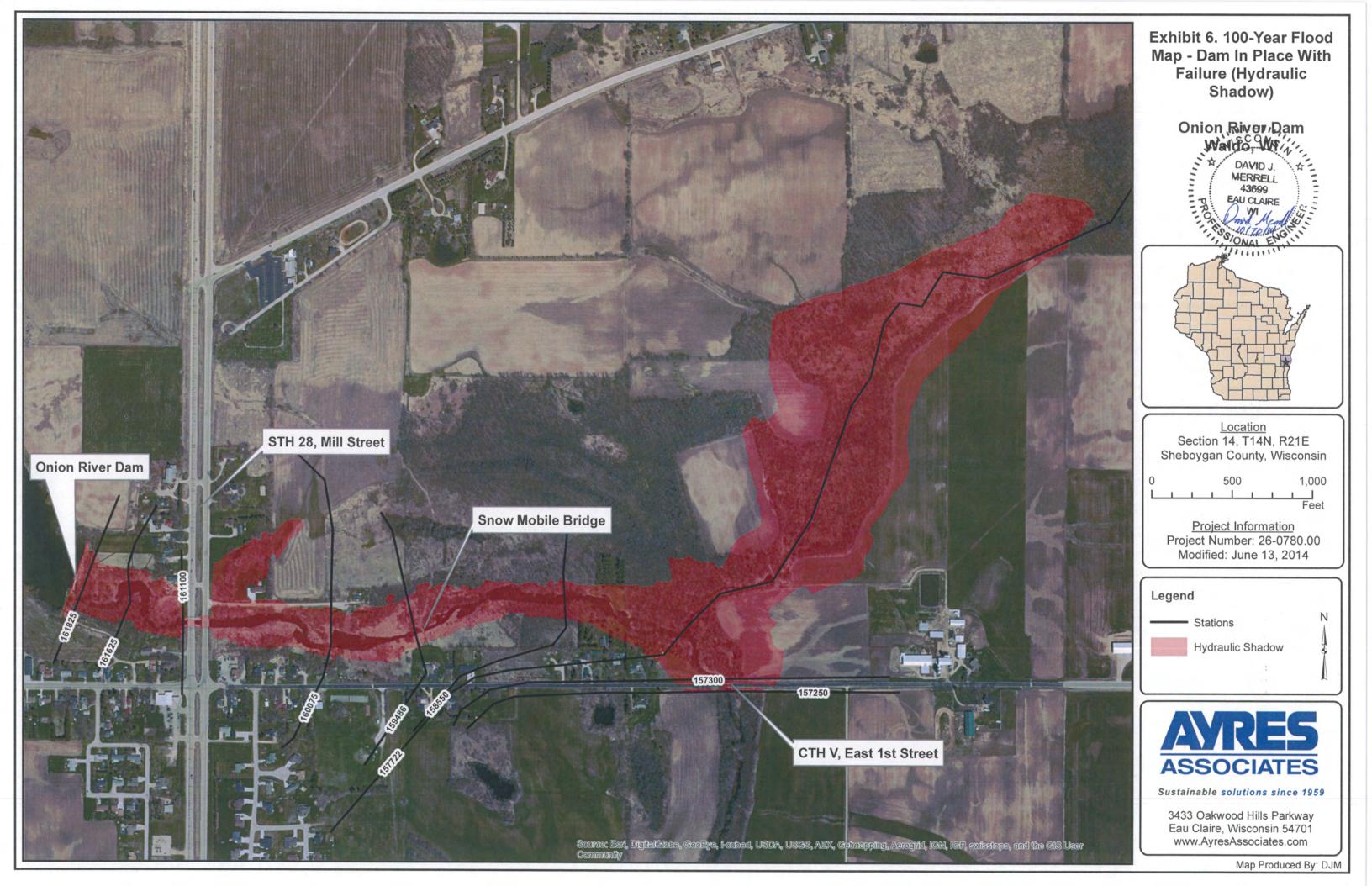
Future Updating

Anytime a significant amendment is made to a community's adopted plan, such an amendment may be considered to be an "update" that begins the 10-year count anew. Nevertheless, at some point, due to substantial changes inside and/or outside a community, it becomes advisable to do a complete update.

Although an addendum was an appropriate choice for updating the 2009 Coordination Plan in 2019, it is likely that an entirely new plan will be warranted by 2029.

APPENDIX A

Hydraulic Shadow Map for Onion River Dam



APPENDIX B

Public Participation Plan – 2017

PUBLIC PARTICIPATION PLAN (2017)

for

Coordination Plan Addendum / 10-Year Update (2018)
Village of Waldo, Sheboygan County

Wisconsin's Comprehensive Planning law requires public participation during the preparation of community comprehensive/coordination plans and subsequent amendments.

Wisconsin Statutes, Section 66.1001(4)(a)

"The governing body of a local governmental unit shall adopt written procedures that are designed to foster public participation, including open discussion, communication programs, information services, and public meetings for which advance notice has been provided, in every stage of the preparation of a comprehensive plan. The written procedures shall provide for a wide distribution of proposed, alternative, or **amended** elements of a comprehensive plan and shall provide an opportunity for written comments on the plan to be submitted by members of the public to the governing body and for the governing body to respond to such written comments."

The Village of Waldo's Plan Commission and Village Board are working with UW-Extension Sheboygan County to develop the required 10-year update to the Village's Coordination Plan (2009). Per 66.1001(4)(b), the Plan Commission has the responsibility for recommending the draft 10-year update to the Village Board for approval. The Village Board has the authority to adopt an update to the Coordination Plan.

The following outlines the public participation opportunities the Village of Waldo is providing during the update process.

Revision Procedures

- ➤ Plan Commission Meetings: The Plan Commission, joined by interested members of the Village Board and public, has met/will meet multiple times during the project to discuss revisions and updates to the Coordination Plan (2009).
- Public Notice: Meeting times and agendas have been/will be noticed in accordance with Village procedures and State law. All Commission meetings have been/will be open to the public, and attendees have been/will be encouraged to share their ideas, opinions, and concerns.

Adoption Procedures

- Final Draft Addendum Distribution: An electronic copy of the final draft of the addendum / 10-year update shall be sent to the entities required by 66.1001(4)(e)(f), providing 30 days for written comments. In addition, the final draft will be available from the Village Clerk for in-office review; take-home copies will be printed on request and for the normal copying fee.
- ➤ Plan Commission: In the course of a duly noticed and open public meeting, the Plan Commission will consider a resolution recommending adoption of the addendum / 10-year update to the Village Board. (A majority vote of the entire commission is required by 66.1001(4)(b), Wis. Stats. for adoption of the resolution.)
- ➤ **Village Board:** In the course of a duly noticed and open public meeting, the Village Board, by majority vote, will consider enacting the ordinance adopting the recommended addendum / 10-year update (66.1001(4)(c), Wis. Stats.)
 - Before Village Board consideration, a public hearing shall be held to offer citizens an opportunity to formally comment on the draft addendum / 10-year update. This hearing must be preceded by a Class 1 meeting notice under ch. 985.
 - At least 30 days prior to the public hearing, the Village of Waldo shall provide written notice to all of the following, as necessary:
 - An operator who has obtained, or made application for, a permit that is described under s. 295.12(3)(d).
 - A person who has registered a marketable nonmetallic mineral deposit under s. 295.20.
 - Any other property owner or leaseholder who has an interest in property pursuant to which the person may extract nonmetallic mineral resources, if the property owner or leaseholder requests in writing that the Village of Waldo provide the property owner or leaseholder notice of hearing.
 - Any person who has submitted a request to receive notice of any proposed ordinance that affects the allowable use of property owned by the person.
 - Any comments by the above-mentioned governing bodies, or public, shall be read into the minutes during the public hearing, evaluated, and incorporated as necessary by the Village Board into the adopted addendum / 10-year update. A summary of comments and subsequent action will be provided upon request.

Other public participation activities may be added as deemed necessary by the Plan Commission with approval of the Village Board.

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